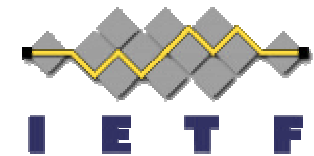
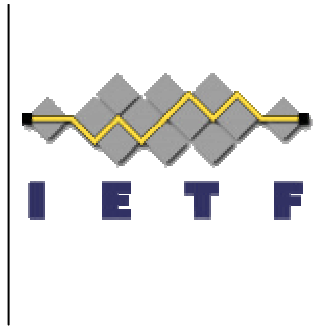


# Evolutionizing the IETF

---

Status and plans  
Harald Alvestrand

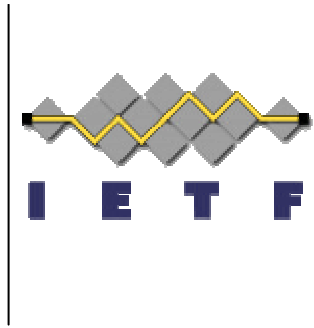




# The IETF Is Working

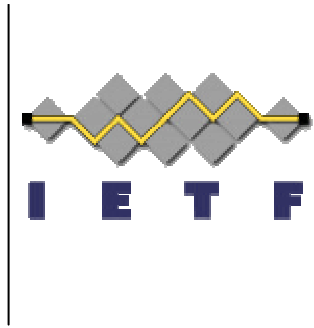
- Standards are being produced
- Some of our output is timely.
- Some of our output is relevant.
- Some of our output is high quality.
- Some of our output is getting used.

BUT.....



# We Need To Work Better

- Symptoms of Trouble
  - Work frustrates enough to cause anger
    - sometimes the cause of problems are not obvious
    - and small problems can turn into bigger problems
  - Arguments turn circular and vicious
    - With resolution taking too much time
  - Some good contributors are leaving the IETF
- Quality and timeliness suffer
- We can do better!

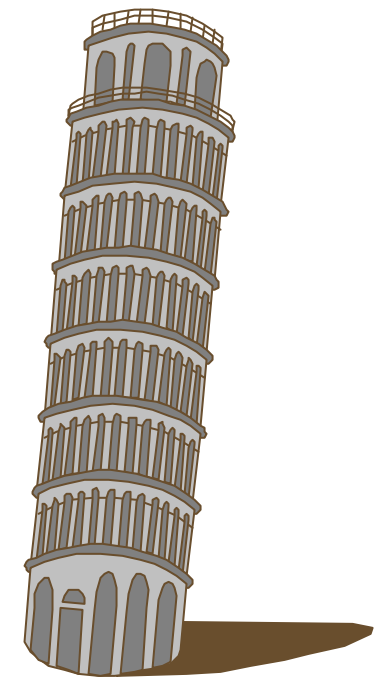
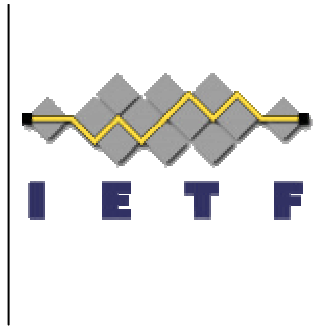


# Do What's Obvious At Once

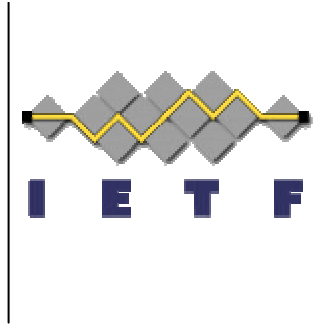
- IESG losing documents: Track them.
  - Milestones irrelevant: Remind them.
  - Charters outdated and unclear: Revise them.
  - Documents stalled: Hunt them down.
  - Conflicts unresolved: Surface and resolve.
  - IESG guidelines unknown: Document them.
  - IESG role unclear: Write charter.
  - Open review. Open comments. Open process.
- These are all things IESG has done, and will continue doing. It's our job. But it's not all that's needed.

# Change Needed

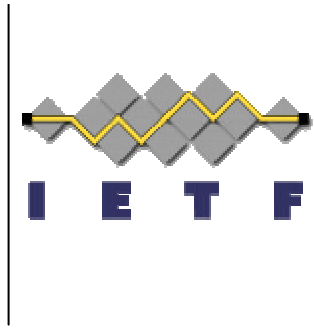
- Some things are easy
- Some things just require work
- Some things require us to work differently
- Some things require changing the IETF
  
- We **MUST** address our problems. We will do what it takes.



# Structural Change in the IETF



- The IETF is a consensus organization
- The IESG CANNOT change the basic nature of the IETF by fiat
- When the community realizes change is needed, the community MUST speak
- This process is neither easy nor painless. But there's no way around it.

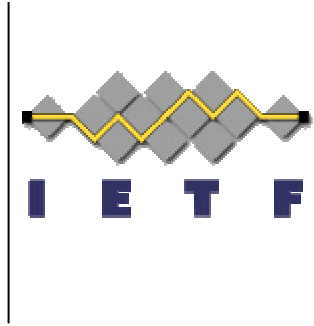


## History: POISED and friends

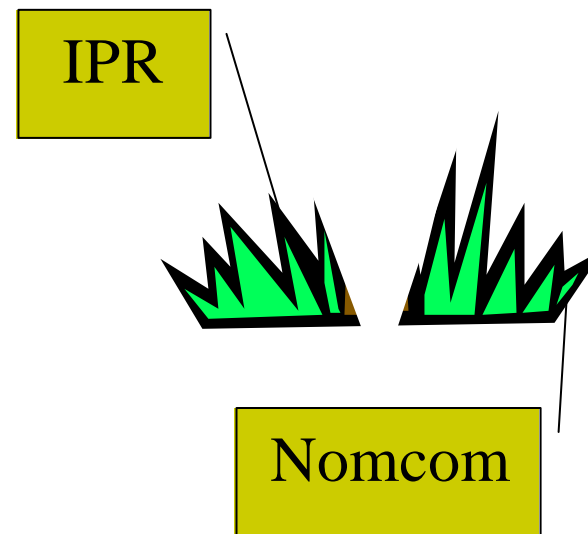
- In 1992, the POISED WG redefined the IETF process
- In 1995, POISED95 continued, into POISSON
- The ongoing process worked for a while
- By 2001, it did not work very well
- Try something different



# Early 2002: Redefining procedure work

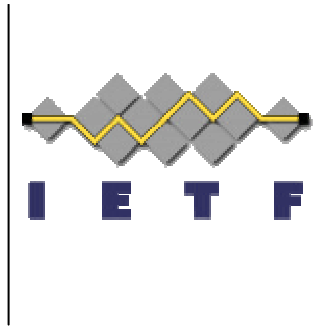


- Small, sharp tools
- WGs trying to address single problems
  - IPR
  - NOMCOM
- Mostly clarification of existing procedure

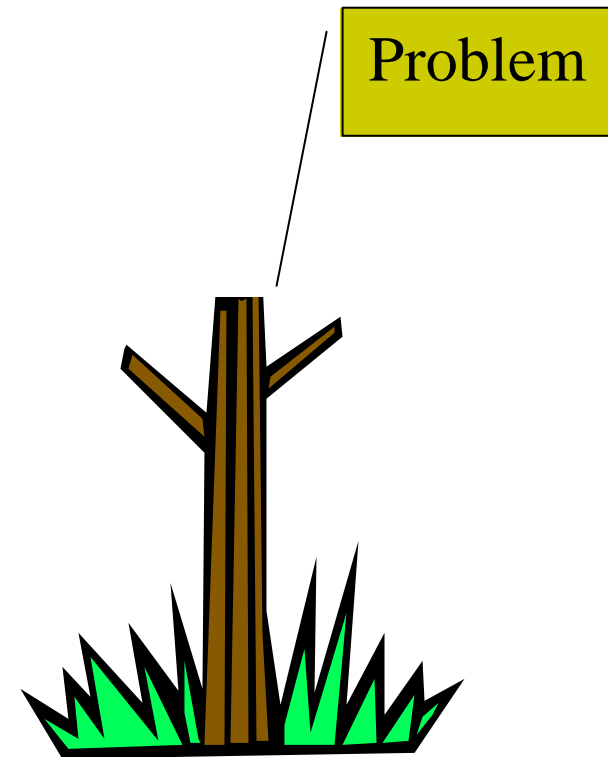




# Fall 2002: Growing the understanding

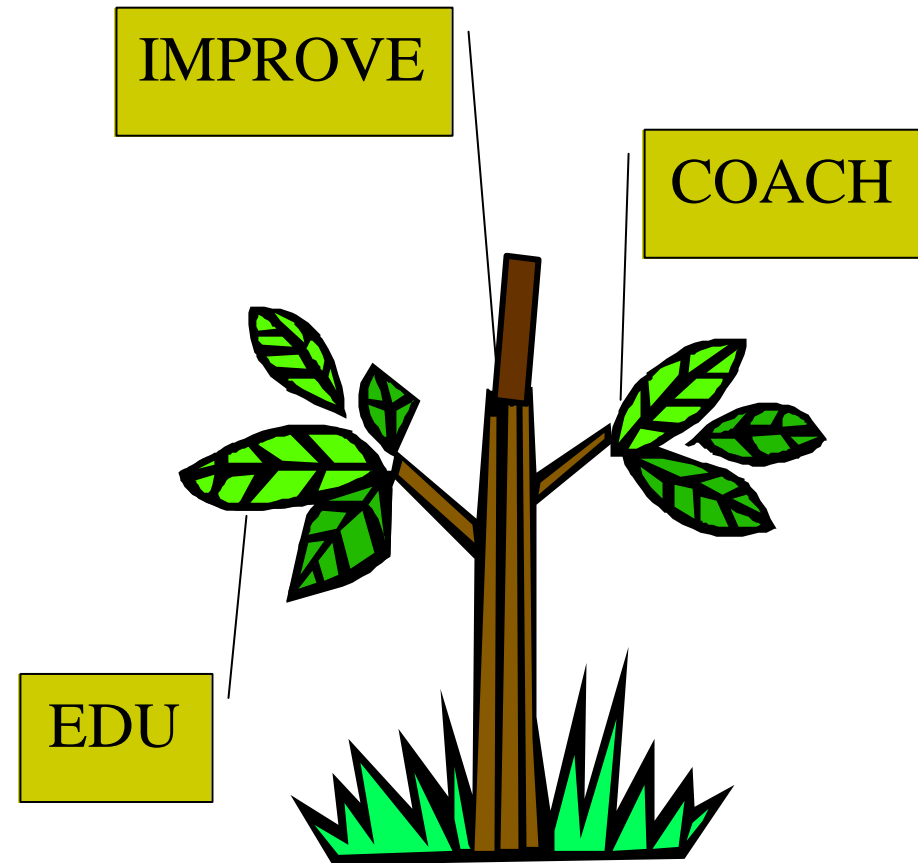


- Dissatisfaction in community was clear
- Not clear exactly what the problem was
- Status Quo is not an answer
- Hasty action will cause damage
- The PROBLEM WG: Understand



# Now, Having understood, work

- We know WG process needs work - COACH
- We know people need to understand more – EDU efforts
- Just Do It
- Not clear what more
- Work on that



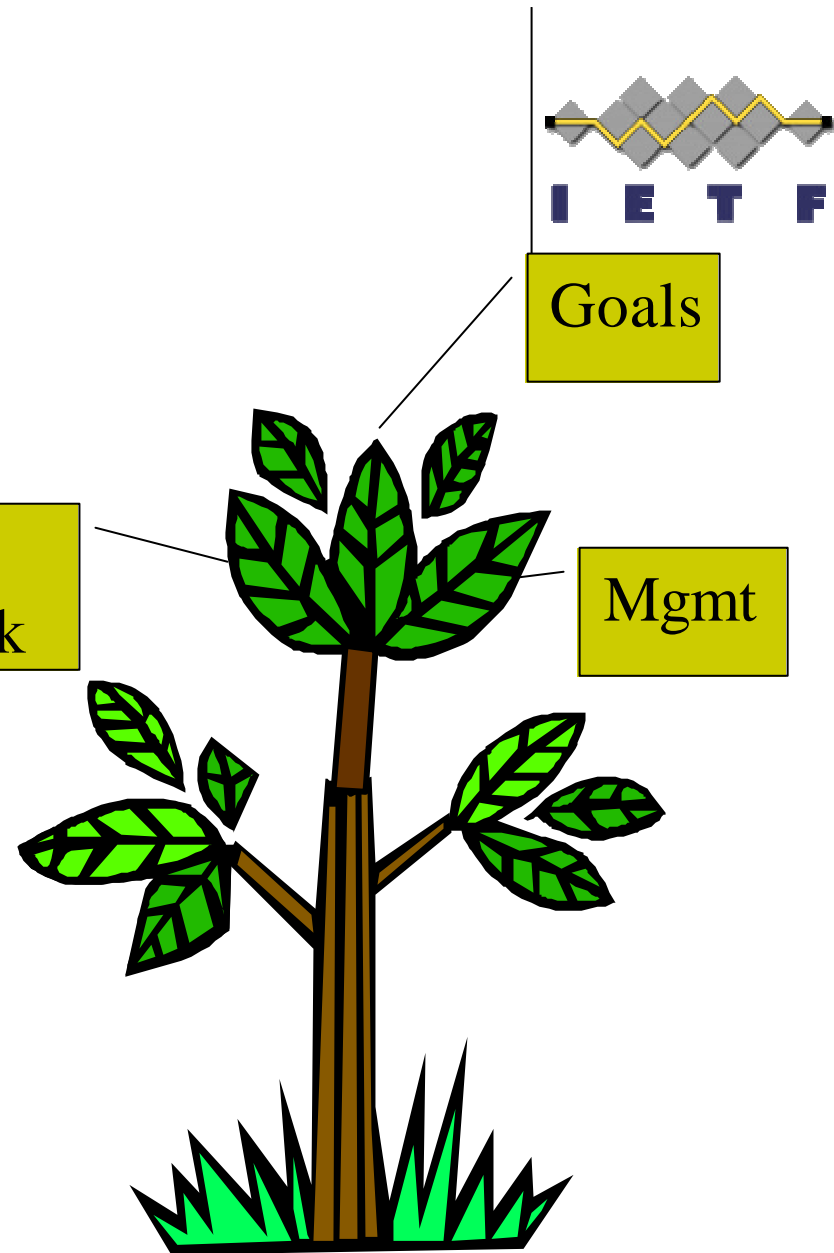
# The Next Steps

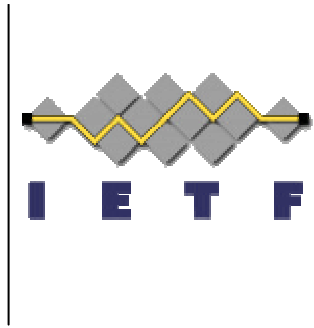
- Focus on doing the Right Thing
- Identifying goals
- Changes to the standards track
- Changes to the management model
- Growing our understanding of how to solve the issues
- Carefully!

Std  
Track

Goals

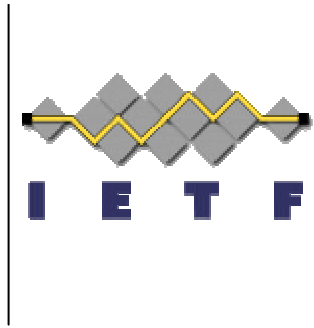
Mgmt





# Listen to others

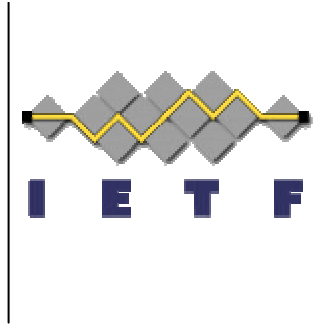
- Avri Doria: NOMCOM
- Steve Bellovin: IPR
- Melinda Shore: PROBLEM
- Margaret Wasserman: EDU
- John Loughney: COACH
- Margaret Wasserman: IMPROVE



# Nomcom WG

- Chartered to make incremental changes to current process; Not to change that process in any radical way
- Has taken a year longer than original charter
  - Not just clarifications but rules to compensate for stress in the trust model
- Just finished 1st WG last call
- After issues fixed, doc to be reissued and a 2nd WG last call to occur.

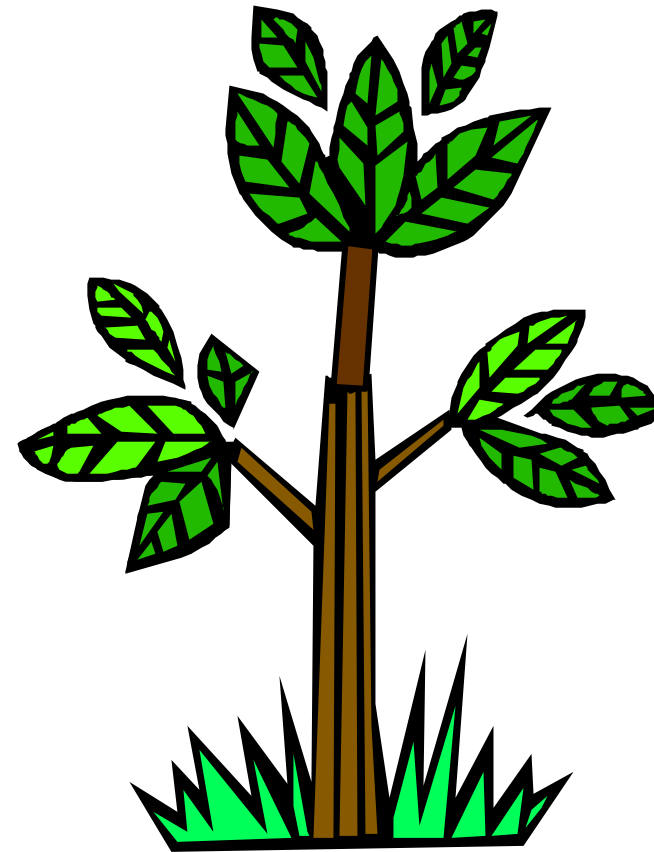
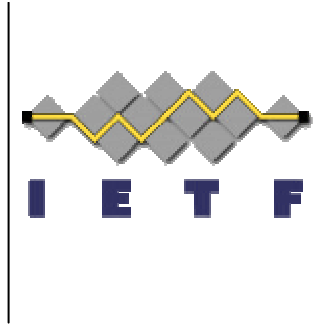
# IPR WG

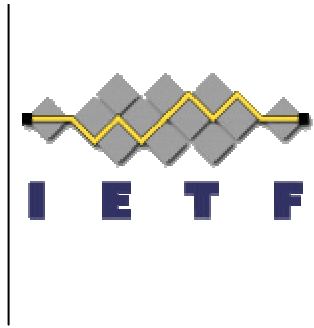


- Chartered to make incremental changes to current process; Not to change that process in any radical way
  - Patented technology acceptable but culturally discouraged
- Has taken a year longer than original charter
  - Precise definitions took a lot of work
- Produced a “Guidelines” document to help people understand how to apply the rules.
- Just finished WG last call
- About to go to IETF Last Call

# Summary

- This will be written after looking at the others' presentations.....

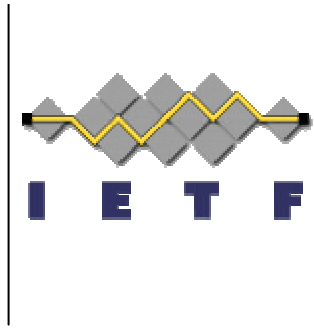




# Questions to the floor

- Do we agree that the core problems have been identified?
- Do we agree that relevant, high quality standards for the Internet is a shared goal?
- Do we think this process can help achieve that goal?
- Is an IMPROVE working group a good approach?
- Is a design team approach a good idea?
- Should we pick someone to decide?





# Next Steps

- Ideas for what the end result should be
  - [Solutions@alvestrand.no](mailto:Solutions@alvestrand.no)
  - Subscribe: solutions-request@alvestrand.no
  - Should talk about what end state we want
- Ideas for how to get there
  - Problem WG and mailing list
- In the end, we have to act.

